



Delivery and Monitoring






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Delivery and Implementation

8.1 The Core Strategy sets out an ambitious spatial strategy which must be demonstrated to be deliverable over the lifetime of the plan. Delivery and implementation is already embedded across the Council with a series of delivery plans and projects ongoing. The Core Strategy's effectiveness is dependent upon continued and successful implementation. This includes making it clear how the infrastructure necessary to deliver the spatial strategy will be delivered and that key partners needed to deliver are signed up to the process. The Core Strategy has two main delivery strands. The first strand is a programme of delivery. The second focuses on ensuring the appropriate regulatory framework for development decisions.

Programme of Delivery

8.2 This is comprised of **five transformational programmes** in which sit a series of projects that will assist in delivering the Core Strategy's spatial vision. This programme of delivery is critical in delivering the borough's vision and goes beyond the Council's regulatory planning framework. This approach reflects Tower Hamlets' commitment to ensuring development is sustainable and to the quality required to achieve the Core Strategy aspirations. The overall programme of delivery is made up of five transformational programmes, which are:

	Comprehensive regeneration areas	Please refer to page 26 for more information
	Infrastructure Delivery Plan	
	Housing investment programmes	
	Policy and strategy programmes	
	Tower Hamlets Green Grid	

8.3 Underpinning the programme of delivery is the Population Change and Growth Model, whose regular outputs will provide a detailed understanding of population and housing growth across the borough. These outputs will directly inform and shape the Infrastructure Delivery Plan. These ongoing, interdependent projects will assist in the creation of sustainable communities by ensuring the necessary and timely provision of all forms of infrastructure. The above approach ensures

a robust and flexible delivery framework is embedded into the Core Strategy. This will be frequently monitored and managed, with risks and changes fed into the appropriate spatial and infrastructure planning processes.

Regulatory Framework

8.4 This delivery strand focuses providing an appropriate regulatory framework for development decisions. This strand is the production and implementation of Local Development Documents that make up the Local Development Framework. Local Development Documents are outlined throughout the Core Strategy and include a Sites and Placemaking DPD, Development Management DPD, Proposals Map, supplementary planning documents and other planning documents and briefs.

Governance Arrangements

8.5 The vision will be directly delivered or "enabled" by a wide range of stakeholders spanning the public, private and third sector. Consequently, while the Council is the statutory Planning Authority, the overall vision is owned by Tower Hamlets Partnership.

8.6 Responsibility for the programme of delivery will be delegated to the Great Place to Live Delivery Group within the Tower Hamlets Partnership. The Local Planning Authority, has responsibility for planning decisions and will therefore retain overall responsibility for the implementation of Local Development Documents.

Planning obligations

8.7 Planning obligations will be agreed between the Local Planning Authority and developers in the context of granting planning permission, to mitigate, compensate and prescribe matters relating to the development. The Council acknowledges the London Thames Gateway Development Corporation's proposed Planning Obligations Community Benefit Strategy.

8.8 The Council may pool contributions relating to significant infrastructure i.e. transport, education and health. The Council may chose to achieve this through adopting the Community Infrastructure Levy in the future and / or through the use of planning obligations.

Any pooling of contributions, including the calculation of planning contribution requirements or a CIL levy will be determined through either a SPD on planning contributions or through a CIL charging schedule.

8.9 For further information see Circular 05/05: Planning Obligations, LBTH Planning Obligations SPD and the Community Infrastructure Levy Regulations 2010.

Compulsory Purchase

8.10 Compulsory purchase powers are recognised as an important tool for effective and efficient urban regeneration, as they provide a means of assembling the land needed to help deliver social and economic change and infrastructure.

Planning obligations

SP13

The Council will negotiate planning obligations in relation to proposed development. These may be delivered in kind or through financial contributions.

The following represent the Council’s priorities:

- Affordable housing
- Sustainable transport
- Publicly accessible open space
- Education
- Health
- Training, employment and enterprise
- Biodiversity enhancements
- Community facilities
- Highway works
- Public realm and public art

▲ For further information see Circular 05/05: Planning Obligations and LBTH Planning Obligations SPD



▲ Fig 40. The cyclical nature of how the Core Strategy assists in delivery at a number of spatial scales

Plan, monitor and manage

8.11 The Local Development Framework (LDF) comprises a “live” set of documents that will be reviewed regularly by assessing whether the policies are meeting the Core Strategy’s strategic objectives. Careful, comprehensive and frequent monitoring of the Core Strategy will ensure successful delivery and implementation. Tower Hamlets’ spatial vision is based on a holistic and integrative approach. The monitoring process reflects this new approach and advocates a wide and integrative view of the Core Strategy in its entirety.

8.12 The Annual Monitoring Report (AMR) will be the principal tool that will monitor the Core Strategy, alongside other processes including the borough’s monitoring systems, national indicators, Community Plan indicators, resident surveys, Local Area Agreement and Multi-Area Agreement indicators.

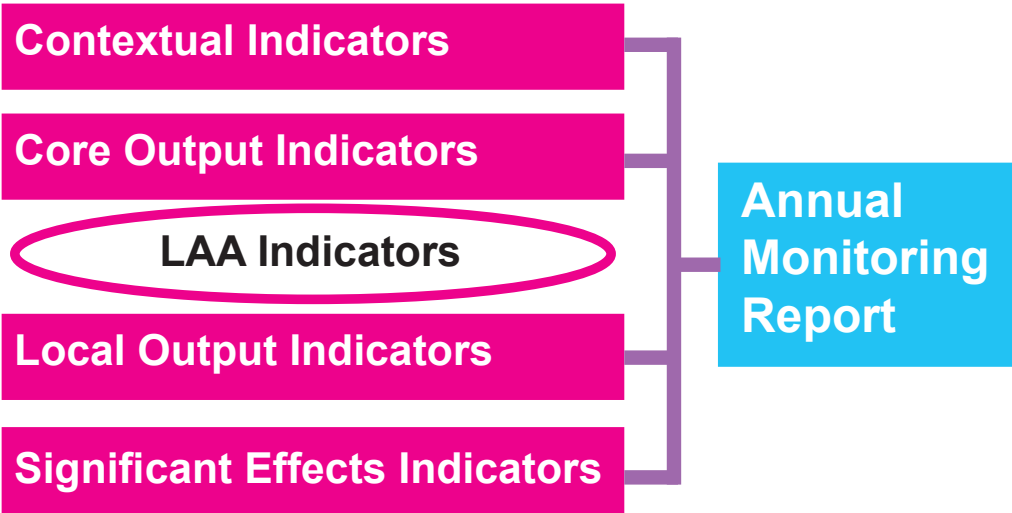
► [View the latest AMR at www.towerhamlets.gov.uk](http://www.towerhamlets.gov.uk)

Delivery against the Core Strategy strategic objectives will be monitored through the LDF Annual Monitoring Report. The Annual Monitoring Report will report on a collection of indicators to assess progress towards the spatial vision and the effectiveness of policies within the Local Development Framework. Following a Plan-Monitor-Manage approach, the Annual Monitoring Report will identify any areas for review or further work required (*see diagram opposite*).

8.13 Tower Hamlets has developed a series of indicators which are updated annually to ensure they are fit for purpose.

- **Contextual Indicators**
- **Core Output Indicators (COI)**
- **Local Output Indicators (LOI)**
- **Significant Effects Indicators (SEI)**





▲ Fig 41. The Core Strategy will be monitored through a series of indicators to ensure national and local delivery outcomes



▲ Fig 42. The Core Strategy will be regularly monitored to ensure it is delivering its vision and objectives. It will be amended where necessary as part of a Plan-Monitor-Manage approach.